APPENDIX Z2

School Business Continuity Plan

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Aim and objectives

The aim of this emergency response plan is to mitigate the effects of any major emergency situation on the school, staff and pupils etc.

The supporting objectives are to:

- Prevent/minimise the loss of life and injury to pupils and staff;
- Alert and work with relevant parties as necessary to provide guidance and reassurance e.g. Emergency Services, Parent/Carers, School Governors, Children Services Business Support Section etc;
- Manage the situation until the relevant support arrives;
- Minimise disruption to the normal daily routine of staff and pupils;
- Ensure appropriate working with the media; and
- Support staff, pupils, parents/carers in the aftermath of the incident.

This document has been prepared in conjunction with the London Borough of Waltham Forest Major Emergency Response Plan (MERP),

Copies of this plan are held on the school site at the following location			
Copies of this plan should be issued to relevant staff and be held at a secure place off site at			
Staff are informed of the contents of this Emergency Response Plan and relevant updates via			
Headteacher's signature			
Chair of Governor's signature			

The school Emergency Response Team consists of the following personnel:

Headteacher	
Deputy Headteacher(s)	
Business Manager	
Office Manager	
Site Premises Officer	
Educational Visits Co- ordinator	
First Aider(s)	
Work Experience Co- ordinator	
Special Needs Co- ordinator	
Other members of staff/ Governing Body	

Individual roles and responsibilities are outlined as below:

ROLE	RESPONSIBILITY	PERSON(S) RESPONSIBLE
Incident Manager	 Consider the need to alert other colleagues and external agencies Establish an Emergency Response Team and allocate roles Collate all relevant information relating to the emergency Co-ordinate the emergency response strategy, liaising with relevant agencies, eg the emergency services, Children Services Business Support Section, school governors as appropriate Evacuate buildings/ close school as necessary Monitor the emergency response Provide regular staff/ team briefings Authorise any additional expenditure 	Headteacher Deputy Headteacher Business/Office Managers Senior Staff Members
Deputy Incident Manager	 Assists Incident Manager Co-ordinates and manages staff in the Emergency Response Team Monitors staff welfare and organises staff roster 	Deputy Headteacher or Senior Member of staff
Parent/Carer Liaison Officer(s)	 Advises parents/ carers and provides information Provides point of contact Arranges on site coordination of visiting parents/ carers Maintains regular contact with parents/ carers where appropriate 	Senior members of staff School Governors
Administrators	 Staff the telephone lines Help to collate information Relay incoming and outgoing messages by phone, fax, email, etc. in a prompt manner Provide admin. support to the Incident Manager and Deputy Incident Manager Maintain a log of key events and decisions, including 	School office staff Teaching Assistants

	evnences incurred	
Communications Officer/Media Spokesperson	 expenses incurred Acts as point of contact for media enquiries Works with Corporate Communications Team to prepare media statements/ interviews Assist with internal communications 	Senior member of staff or School Governor
Teachers	 Maintain supervision Ensure the safety and security of pupils Provide information and offer reassurance Take roll call where necessary Monitor pupils physical and psychological welfare 	Assisted by Teaching Assistants
Facilities Manager	 Ensure site security at all times Provide information about site facilities/ layout as necessary Assist with access/ egress to the school 	Caretaker/ Site Manager
Liaison Officer	 Communicate with colleagues at the school on a regular basis and receive updates/ progress reports Relay information to and from the Property Repairs and Maintenance Team Tel: 020 8496 8962/8053. Also, the Health and Safety Team: 020 8496 3408/6932/3413. Children's Support Services – Business Section on Tel: 020 8 496 3593. 	Senior member of staff

Major Emergency e.g. Fire or Bomb Treat:

The staff member witnessing or first discovering the emergency situation will be responsible for initiating the immediate response to the threat. This may involve:

- In case of a Fire, activate the Fire Evacuation Procedure, see LCoP guidance document no:34.
- Summon help/ call for the emergency services (dial 999)
- Taking charge of the scene until further support arrives
- Securing immediate welfare of pupils and staff eg through shelter or evacuation
- Alerting Headteacher, Deputy Head or most senior member of staff in their absence
- Logging relevant information eg location and time of emergency, details of persons involved, summary of events, etc.

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EMERGENCY PLANNING RESPONSE NUMBERS		
Emergency	999	
Services	020 8406 2000	
Waltham Forest	020 8496 3000	
Direct 24/7		
And ask to be put		
through to the		
Borough		
Emergency	020 8523 4221	
Control Centre.		
Premises	020 8496 8962/8053	
Helpdesk for R&M	Email:BuildingsRepairs&MaintainanceGroup@walthamforest.gov.uk	
Property and		
Programmes. Children Services	020 8496 3593/2	
Business support	020 0430 3393/2	
Section		
Health and Safety	020 8496 3408/3413/6931/3259. Mobile: 07772 141210	
Team		

Once the initial alert has been made, consideration must be given to who else should be informed eg school governors, parents/carers etc. It is imperative that contact details are maintained (including out of hours) and be readily accessible.

A cascade system of alerting relevant persons should be considered as this allows information to be distributed quickly by several people.

Emergency Telephone/Mobile Phone/Fax/email /address list or location where information is held:

TIT	LE	DETAILS
•	List of school staff	
•	List of governors	
•	List of parents	
•	Fire	
•	Police	
•	Ambulance	
•	Bank	
•	Building Consultancy	
•	Catering facilities	
•	Church hall/faith groups	
•	Coach hire	
•	Counselling services	
•	Waltham Forest Direct 24/7	
•	Children Services Business Support Section	
•	Electricity supplier	
•	Transco	
•	Generators	
•	Glaziers	
•	Health & Safety Executive	
•	Insurance & Risk Manager	
•	Head of Press & Publicity	
•	Other local schools	
•	Portable classroom supplier	
•	Portable telephones	
•	Portable heaters	
•	Plant hire firms	
•	Post Office	
•	Property agents	
•	Pumps Paofing contractors	
•	Roofing contractors	
•	Salvage specialists	
•	Security guards	
•	Water authority	
•	Other relevant parties	

Grab Pack Information:

School Grab Pack contents (to be issued to relevant staff)
Grab Packs held on school site at:
Grab Packs held by following staff off-site:
Contents of Grab Pack to include:
Mobile phones/charger In car phone adaptor High Visibility vests/ ID badges School Emergency Plan Pen/Paper/Clipboard/blank log sheets Local map A4 school plan List of essential contact numbers Torch Whistle
 A large-scale map showing nearest: Public telephones Police, fire, ambulance stations Accident and Emergency Hospital Alternative parking facilities Can be located at:
 A small-scale site plan of the school showing: Fire call points Fire assembly locations Fire hydrants Chemical stores Electricity, gas and water services cut off points
Can be located at:

Useful information:

ICT server is located
ICT systems are backed up daily via
Relevant back-ups of all computer records are kept off site via:
The assets register record is kept off site via:
The school manages Educational Visits via:
The school manages Work Experience Placements via:
Lettings arrangements are organised and managed via:
The school arrangements for dealing with the threat of flooding are as follows:

Off Site Evacuation Plan

Although it may be unprecedented for a whole school site evacuation, Senior Managers and staff should recognise the possibility and have drawn up the following contingency arrangements to implement this scenario:

•	Transport details
•	Alternative location(s) details - reciprocal arrangements with another school, church, community hall? - Waltham Forest Council facility as part of Major Emergency Response Plan
•	Pupil supervision/registration arrangements
•	SEN/Medical needs arrangements and support
•	Staff liaison with Children Services Business Support Section
•	School Grab Pack locations/contents
•	Communications/liaison arrangements with BT/Network supplier
•	Contact with Waltham Forest Insurance Sections to arrange mobile classrooms, etc.

School arrangements to supervise pupils beyond normal school hours due to an emergency situation are as follows:		
School arrangements to refollows:	espond to emergency situations outside working hours are	as
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BOMBS

DEFUSING THE THREAT

- Encourage your staff to be alert at all times for suspicious objects and peopleboth inside and outside your building.
- Always ensure that details of the premises key holders are kept up-to-date and are available to the Council's Emergency Service.
- Try and reduce the number of places in which a bomb could be concealed. Lock all cupboards and unused rooms. Do not let rubbish accumulate and do not let shrubbery become overgrown.

1. If you find a suspicious package :-

- you should evacuate the premises to a predetermined assembly area at least 150 meters from the building and out of its line of sight.
- inform the police by dialling 999.
- doors and windows should, whenever possible, be left open.
- lights should be left on to assist any subsequent search.
- the person finding the suspicious object should be available immediately for interview by the police.

2. The Telephone Threat

- obtain as much information from the caller as possible. A checklist of the action to be taken by anyone receiving a threatening call is attached. It should be completed by whoever received the bomb threat. It may assist police to trace the caller as well as locate the bomb.
- you will need to make an assessment of the call and decide to :- i)
 - evacuate the building immediately or
 - ii) search first before considering evacuation.
- notify the Police and Local Authority immediately. They will advise you on searching, evacuation and re-occupation.

3. Re-occupation

- when you have evacuated without a search and no explosion occurs, you will in due course have to consider re-occupation.
- do not allow staff or the public to return before the building has been thoroughly searched (if a time of explosion was given over the phone, you must allow at least 30 minutes to elapse before undertaking a search.

ACTION CHECKLIST FOR ANYONE RECEIVING A TELEPHONE BOMB THREAT

If possible immediately alert someone else (so that the Site Manager can be informed) But **DO NOT PUT DOWN THE HANDSET OR CUT OFF THE CONVERSATION.**

Obtain as much information as you can.

Try to keep the caller talking (apologise for bad line, ask him to speak up.)			
Complete this form as you go along, asking questions in sequence as necessary.			
MESSAGE (exa	ct words)		
Where is it?			
What time will it	go off?		
What does it loo	k like?		
What kind of bo			
Why are you do	ing this?		
Who are you?	Name :		
	Address :		
Time of call :			

WHEN THE CALL HAS FINISHED GIVE THIS FORM TO THE SITE MANAGER, WHO WILL DECIDE WHAT TO DO. THE MORE INFORMATION YOU GET, THE EASIER IT WILL BE TO DECIDE WHETHER THE WARNING WAS GENUINE OR NOT.

COMPLETE THE FOLLOWING AS SOON AS

PRACTICABLE DETAILS OF CALLER

Man	Woma	n	CI	hild
Old/Young			No	ot known
SPEECH				
Intoxicated	Rational		R	ambling
Speech Impediment		Lau	ghing	
Serious		Accent -		
Was the message read	or spontaneo	ous ?		
DISTRACTIONS				
C	all box pay			
Any noise on the line?			tone or coir	ns
Operator			-	Interruptions
Anyone in background ?				
OTHER NOTES				
Traffic Talk		Typing		Machinery
Aircraft Music		Children		Other

Number of telephone on which call was received.

After the emergency - counselling

The school recognises that the effective management of our emergency response includes the provision of support, where necessary, after the event. The recovery timeline will focus on the individual needs for continuing support.

As the initial response is completed, school senior managers will complete a debrief to allow a review of actions taken. Pupils, parents/carers and staff will be given the opportunity to talk through their experiences with colleagues and counsellors.

Details of Counselling Services, etc:

SERVICE	CONTACT DETAILS
Property Services	Tel: 020 8496 8962/8053
Director of Children & Young	Tel: 020 8496 3501/3500
People's Services	
Children and Young people's	Tel: 020 8496 3593/4
Business Support Service	
Health and Safety Unit	Tel: 020 8496 3408/6931/3413
Insurance and Risk Manager	Tel: 020 8496 4289/4698
Press and Publicity	Tel:020 8496 4202/4859
Educational Psychologists	Tel:
LBWF Occupational Health	Tel:0160487088
LBWF Counselling Service	Tel: 0800 243 458
Community Groups:	
Faith Groups:	

Log of Actions Taken

Time (use 24 hour clock)	Action Point	Person making log entry	Action required	Further comments

Aide-Memoire

ISSUE	YES	NO	COMMENTS/ACTION
Does the school have an			
Emergency Response Team (ERT)?			
Has the ERT established roles and			
responsibilities?			
Has the School Emergency			
Response Plan been implemented			
after discussions with staff?			
Are procedures established to			
ensure contact details are			
maintained and updated for:			
Parents/carers			
Staff			
Pupils			
Do your ICT systems back-up daily			
activities?			
Are back-ups of all computer			
records kept off site?			
Is a copy of the assets register kept			
off site?			
Is a fireproof safe used for relevant			
records?			
Do you have site plans showing			
gas/water/electricity cut-off			
locations?			
Are details of staff/pupils on Educational visits and work			
experience known to relevant staff?			
Have risk assessments been			
undertaken and control measures			
implemented to reduce the risk			
(H&S Manual)?			
Have precautions been taken to			
maintain security and to reduce the			
threat of arson?			
Are arrangements in place to			
introduce counselling to pupils, staff,			
parents and carers as necessary?			

NB: the Health and Safety Unit at Walthamstow Town Hall, Forest Road, London E 17 4JFshould be notified of any major emergency situation affecting the health and safety of the staff and pupils at the school via Tel: 020 8496 3408/6931/3413, mobile: 07772 141210 or email: joan.manning@walthamforest.gov.uk